Scottish Radiology Transformation Programme

Vision & Target Operating Model (TOM)

Imaging Executive Board (IEB)
08 October 2020

Suzanne Tate
Programme Manager

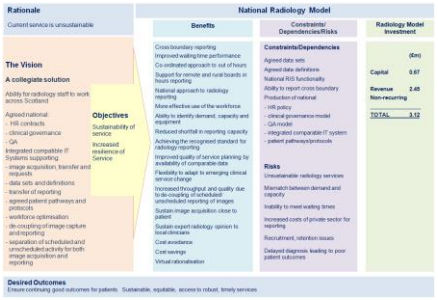
"A world class, person-centred sustainable radiology service that continually improves the health & wellbeing of the people of Scotland"

NHS National Services Scotland

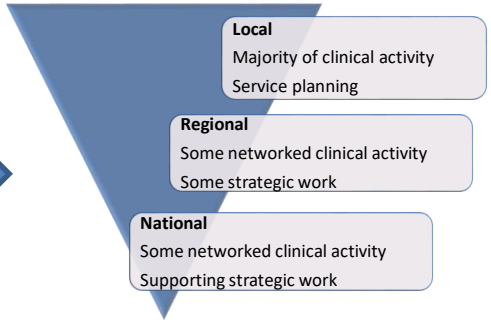
Focus on…

Radiology vision & Target Operating Model

Radiology vision & TOM – story so far



The "Model"
(2016)

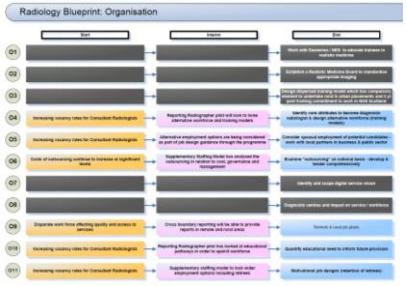


Service mapping
(Nov 2017)

"A world class, person-centred sustainable radiology service that continually improves the health & wellbeing of the people of Scotland"

Vision & principles
(Mar 2018)

National Radiology Board Ruled Out
(Nov 2018)



Draft blueprint
(Jan 2019)

Project options	Scoring	Rank	Recommendation
National Clinical Decision Support Software	49	1	Continue in Phase 2
Advanced Practice	45	2	Continue in Phase 2
Radiology Reporting Bank	36	3	Continue in Phase 2
Radiology Reporting Service	23	4	Continue in Phase 2
Artificial Intelligence Scoping & Pilots	14	5	Phase 2 new project
Radiology Information & Intelligence Service	13	6	Continue in Phase 2
National Reporting IT Platform	9	7	No action - complete
Speciality Reporting Networks	8	9	Not prioritised now
Academy Model	8	9	Not prioritised now
Consultant Radiologist Job Design	7	11	No action - complete
PACS Re-procurement	6	12	Underway (NSS)
Radiology Out of Hours Reporting Service	4	13	Not prioritised now
Recruitment & Matching	4	13	Not prioritised now
National Vetting IT Platform	3	15	Not prioritised now

Phase 2
prioritisation
(Mar 2019)

Radiology vision & TOM – Principles

- Approved as priority by Board Chief Executives
- Owned by Imaging Executive Board and Radiology community, facilitated by SRTP
- Build on what we have
- Adapt to changing landscape and identify any gaps
- Meaningfully engage

Responsibility/Accountability

	Responsibility
Stakeholders	• input information • contribute views • shape deliverables
SRTP Team	• facilitate contributions • collate information • develop deliverables • raise to the IEB any aspects of the deliverables requiring decision
IEB	• approve deliverables and recommend to DiSSG/CE's • make decisions on aspects of the vision and TOM where there is not universal agreement • ensure strategic alignment nationally, regionally and locally • ensure roadmap delivers against the TOM and the TOM delivers against the strategy

Scope

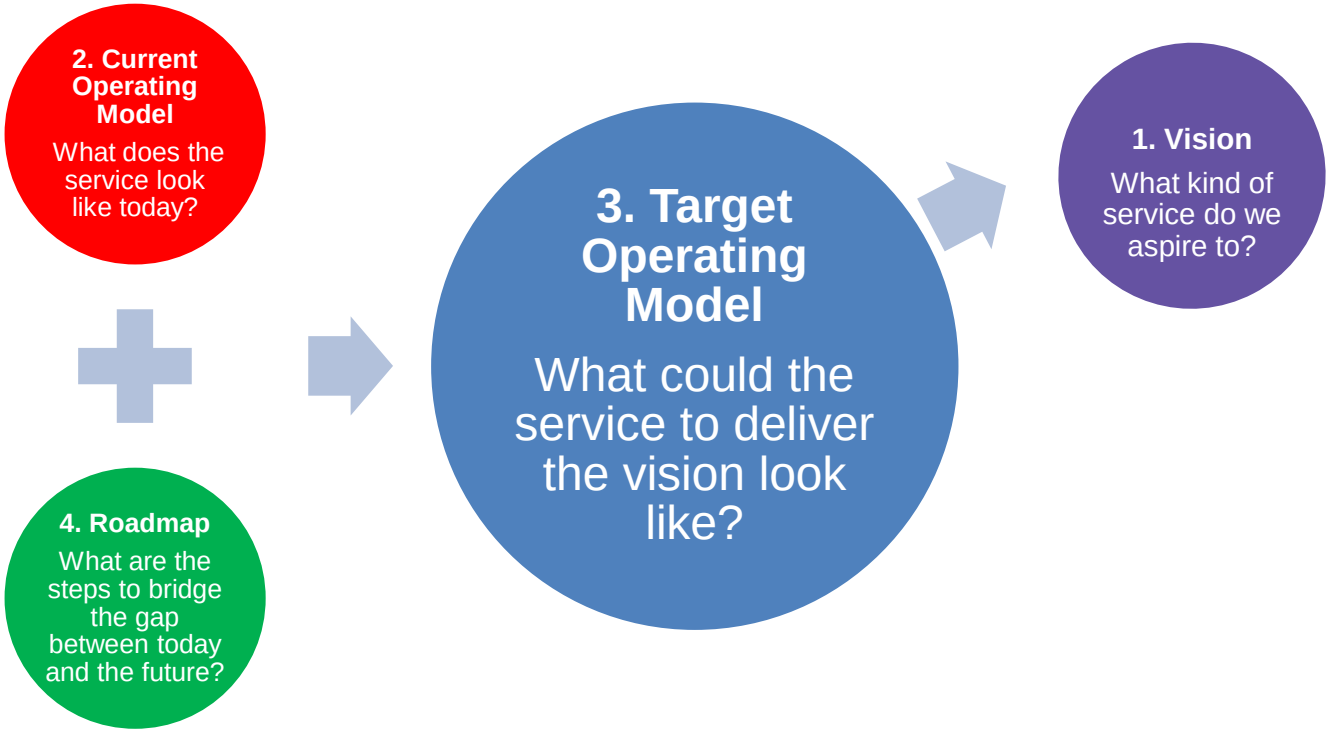
In Scope	Out of Scope
Diagnostic Radiology	Therapeutic radiography
Interventional Radiology	National PACS re-procurement
Imaging within other specialties: Cardiology Obstetrics Some Nuclear Medicine	Delivery of proposed changes outlined in the vision & TOM.
Radiology Staff: Clinical Non-clinical	Production of detailed Service Models for other projects within the Programme or areas of Radiology Services.
Managerial and support functions for Radiology Services	
Users	

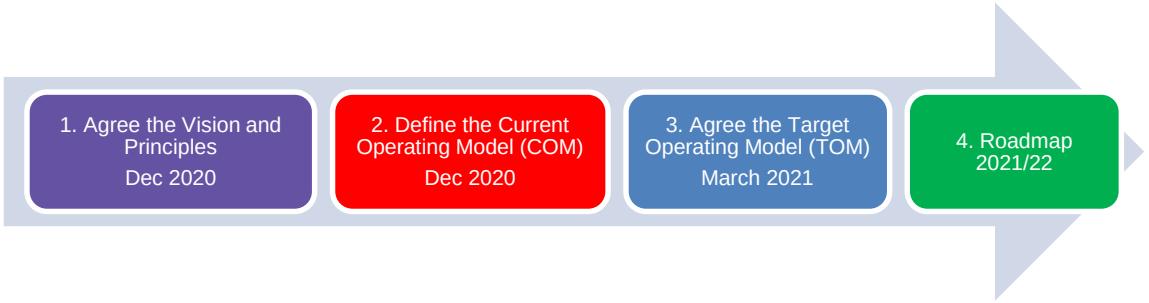
Areas for discussion: National Radiology Services, Screening Services that use Radiology and Training.

Approach

Survey
Virtual Workshops
Interview
Stakeholder Engagement
User Stories
Validation of existing work
Focus Groups

Deliverables & Timeline





Questions